

## End Notes

<sup>i</sup> “Light Plant Completely Paid For, Helps Keep City Up and Taxes Down,” *Hutchinson Leader*, June 21, 1955, sec. 5, page 1.

<sup>ii</sup> *Hutchinson Leader*, March 22, 1935.

<sup>iii</sup> Jim Dahl and Elsa Young, interview by Johanna Hanneman, Hutchinson, June 29, 2009.

<sup>iv</sup> Elsa Young.

<sup>v</sup> Frank Bargaen, *25 Years of Progress: 25<sup>th</sup> Anniversary Report* (Hutchinson Utilities Commission: Hutchinson, 1962), page 6.

<sup>vi</sup> *Hutchinson Leader*, March 8, 1935, page 1.

<sup>vii</sup> Municipal Electric Utilities of Wisconsin, “The Municipal Electric Utility Advantage,” (MEUW, 2009), <http://www.meuw.org/advantages.htm> (accessed June 14, 2009).

<sup>viii</sup> *Hutchinson Leader*, March 8, 1935, page 3.

<sup>ix</sup> Bargaen, page 6.

<sup>x</sup> Eleanor Roosevelt National Historic Site, “Public Works Administration,” (The Eleanor Roosevelt Papers, 2003), <http://www.nps.gov/archive/elro/glossary/pwa.htm> (accessed June 28, 2009).

The Public Works Administration was created by the National Industrial Recovery Act on June 16, 1933. The PWA budgeted several billion dollars to be spent on various projects as a means of providing employment, stabilizing purchasing power, improving public welfare, and contributing to a revival of American industry during the Great Depression.

<sup>xi</sup> Bargaen, page 7.

<sup>xii</sup> Bargaen, pages 7 to 9.

<sup>xiii</sup> New Deal Network, TVA, “Electricity for All: Rural Electrification,” (2003), <http://newdeal.feri.org/tva/tva10.htm> (accessed July 1, 2009).

<sup>xiv</sup> Dean Urdahl and Mary Alice Holm, *Leading the Way...Lighting the Way...Meeker Cooperative Light and Power Association: Seventy-Fifth Anniversary* (Meeker Cooperative Light and Power: Litchfield, MN, 2010 ), page 4.

<sup>xv</sup> New Deal Network.

<sup>xvi</sup> Bargaen, page 9.

<sup>xvii</sup> The McLeod Cooperative Power Association was the local branch of the Rural Electrification Administration.

<sup>xviii</sup> Bargaen, page 9.

<sup>xix</sup> Hutchinson Utilities Commission Minutes. Yet, Council members have always had the power to veto a rate proposition brought forth to them by an employee of the Utilities Commission.

<sup>xx</sup> Elsa Young and Jim Dahl.

<sup>xxi</sup> Hutchinson Utilities Commission notes.

<sup>xxii</sup> Bargaen, page 10 to 12.

<sup>xxiii</sup> *Hutchinson Leader*, Dec. 4, 1936.

<sup>xxiv</sup> Hutchinson Utilities Commission Minutes, September 29, 1936

<sup>xxv</sup> Hutchinson Utilities Commission Minutes, August 7, 1939.

<sup>xxvi</sup> “50 Years Ago”, *Hutchinson Leader*, October 25, 1988.

<sup>xxvii</sup> Bargaen, page 13.

<sup>xxviii</sup> Bargaen, page 14.

<sup>xxix</sup> Bargaen, page 14.

<sup>xxx</sup> Light and Power Plant Commission letter to Lars Leifson, President of MCPA, January, 1940.

<sup>xxxi</sup> Upper Great Plains Wind Energy, “Electric Transmission and Transmission Facilities,” (accessed on June 15, 2010), <http://plainswindeis.anl.gov/guide/transmission/index.cfm>.

<sup>xxxii</sup> Bargaen, page 16. Also found in Hutchinson Utilities Commission Minutes, November 4, 1941.

<sup>xxxiii</sup> Hutchinson Utilities Commission Minutes, Adjourned Meeting, *Resolution 29*, July 9, 1942.

<sup>xxxiv</sup> Hutchinson Utilities Commission Minutes, March 14, 1945.

Firm capacity is calculated on the basis that the large unit may be taken out of service for repairs.

<sup>xxxv</sup> Hutchinson Utilities Commission Minutes, November 4, 1946.

<sup>xxxvi</sup> Hutchinson Utilities Commission Minutes, April 10, 1952.

<sup>xxxvii</sup> Harold R. Popp, "Questions and Answers: On Hutchinson's Proposed Municipal Gas Distribution System," *Hutchinson Leader*, December 2, 1954.

<sup>xxxviii</sup> By this time, the Commission had acquired one dual engine that could function on either oil or gas. Hutchinson Utilities would go onto own a total of five dual engines.

<sup>xxxix</sup> Philip L. White, letter to the editor, "Vote Yes on Friday," *Hutchinson Leader*, December 16, 1954, page 7.

<sup>xl</sup> Borgen, page 20.

<sup>xli</sup> Harold R. Popp, *Hutchinson Leader*.

<sup>xlii</sup> History Channel, Encyclopedia, "Federal Power Commission," (A & E Television Networks, 1996-2009), <http://www.history.com/encyclopedia.do?articleId=209116> (accessed August 12, 2009).

The Federal Power Commission was created by the Federal Water Power Act of 1920; its original purpose was to administer the licensing for hydroelectric projects. In 1935, a new Federal Power Act was created. The responsibilities pertaining to the nation's electric power supply and authority to regulate rates was now under its jurisdiction. 21 years later, the United States Supreme Court ruled in 1956 that the "rates and sales of independent producers selling natural gas in interstate commerce were also subject to FPC jurisdiction." Today the FPC is known as the Federal Energy Regulatory Commission (FERC).

<sup>xliii</sup> "City Makes Bid for Municipal Gas Plant," *Hutchinson Leader*, November 13, 1954, pages 1 and 5.

<sup>xliv</sup> "City Makes Bid for Municipal Gas Plant," *Hutchinson Leader*.

<sup>xlv</sup> Hutchinson Utilities Commission Minutes, March 7, 1955.

<sup>xlvi</sup> "Contracts Let For New \$300,000 Addition to Municipal Plant," *Hutchinson Leader*, March 24, 1955, pages 1 and 8.

<sup>xlvii</sup> "Gas Survey Begins; City Case Up for FPC Hearing in 2 Months," *Hutchinson Leader*, January 13, 1955, pages 1 and 6.

<sup>xlviii</sup> "No Chance for Gas Prior to Next Year," *Hutchinson Leader*, April 21, 1955, pages 1 and 8.

<sup>xlix</sup> "No Chance for Gas Prior to Next Year," *Hutchinson Leader*.

<sup>i</sup> Hutchinson Utilities Commission Minutes, Special Meeting, April 11, 1959.

<sup>ii</sup> Hutchinson Utilities Commission Minutes, *Resolution 67*, October 13, 1959.

<sup>iii</sup> *Hutchinson Leader*, December 31, 1959, page 1.

<sup>iiii</sup> Orville Kuiken, interview by Johanna Hanneman, Hutchinson, July 20, 2010.

<sup>lv</sup> Hutchinson Utilities Commission Minutes, November 7, 1960.

<sup>lv</sup> President R. I. Sheppard, Vice President A.J. Thompson and Commissioner Wallace Kurth, letter to the editor, *Hutchinson Leader*, August 18, 1960, page 1.

<sup>lvi</sup> Hutchinson Utilities Commission Minutes, Special Meeting, March 23, 1962.

<sup>lvii</sup> "Municipal Plant Has Record Net Profit in Past Year: Gas Division Shows Loss of \$49,000," *Hutchinson Leader*, May 30, 1962, vol. 82, nu. 43, page 1.

<sup>lviii</sup> Hutchinson Utilities Commission Minutes, July 10, 1962.

<sup>lix</sup> "Municipal Plant Has Record Net Profit in Past Year: Gas Division Shows Loss of \$49,000," *Hutchinson Leader*, May 30, 1962, vol. 82, nu. 43, page 1.

<sup>lxx</sup> "Council, Utilities Commission Meet," *Hutchinson Leader*, July 25, 1962, vol. 82, nu. 59, page 1.

<sup>lxxi</sup> "New Electric Rates to Take effect April," *Hutchinson Leader*, February 26, 1965, vol. 85, nu. 17, page 1.

<sup>lxxii</sup> "Light Plant Tops One Million Dollars in Contributions," *Hutchinson Leader*, January 14, 1966, vol. 86, nu. 4, sec. A, pages 1 and 2.

<sup>lxxiii</sup> Interchange Service Agreement between the City of Hutchinson and Rural Cooperative Power Association, October 11, 1965.

The term "interchange" means an accord among interconnected utilities to purchase, sell, and/or between swap surplus energy between the participants.

<sup>lxxiv</sup> Interconnection and Interchange Agreement between the Rural Cooperative Power Association and Hutchinson Utilities Commission, October 11, 1965, sec. 3.05.

<sup>lxxv</sup> Hutchinson Utilities Commission Minutes, October 18, 1966.

<sup>lxxvi</sup> Hutchinson Utilities Commission Minutes, January 12, 1967.

- <sup>lxvii</sup> Hutchinson Utilities Commission Minutes, Special Meeting, October 1, 1968.
- <sup>lxviii</sup> Hutchinson Utilities Commission Minutes, Special Meeting, April 10, 1969.
- <sup>lxix</sup> “McLeod Has 11.3% Gain in Population Since 1960,” *Hutchinson Leader*, July 26, 1968, page 1.
- <sup>lxx</sup> Hutchinson Utilities Commission Minutes, January 8, 1968.
- <sup>lxxi</sup> “New Line to Give City ‘Loop’ Service,” *Hutchinson Leader*, January 3, 1968, vol. 88, nu. 1, sec. A, pages 1 and 2.
- <sup>lxxii</sup> Hutchinson Utilities Commission Minutes, Special Meeting, November 27, 1968.
- <sup>lxxiii</sup> Hutchinson Utilities Commission Minutes, February 3, 1970.
- <sup>lxxiv</sup> “Light Plant will get Huge New Generator,” *Hutchinson Leader*, February 18, 1970, vol. 90, nu. 14, sec. A, pages 1 and 2.
- <sup>lxxv</sup> Hutchinson Utilities Commission Minutes, May 10, 1971.
- <sup>lxxvi</sup> Joseph Stainislaw and Daniel Yergin, *The Commanding Heights* (New York: Simon and Schuster, 1997), pages 60 to 64.
- <sup>lxxvii</sup> “President Nixon Imposes Wage and Price Controls,” *The Econ Review*, [www.econreview.com/events/wageprice1971b.htm](http://www.econreview.com/events/wageprice1971b.htm) (accessed June 12, 2009).
- <sup>lxxviii</sup> Hutchinson Utilities Commission Minutes, August 4, 1971.
- <sup>lxxix</sup> Hutchinson Utilities Commission Minutes, September 1, 1971.
- <sup>lxxx</sup> Orville Kuiken.
- <sup>lxxxi</sup> Ivan Larson, interview by Johanna Hanneman, Hutchinson, July 23, 2009.
- These propane peak-shaving systems produced “propane-air” for direct replacement of natural gas during peak demand periods (meaning the point at which demand would reach its highest level). Propane-air was a combustible gas created by the mixing together of liquid propane and air then it was blended with the natural gas. The peak-shaving plant had to inject BTUs of gas into the system so that it would burn at the same level as natural gas. When injecting such amounts, the average customer was not able to differentiate between the quality and source of the gas.
- <sup>lxxxii</sup> U.S. Department of Transportation, Pipeline and Hazardous Materials Safety Administration, “Introduction to Pipelines,” (1998-2003), [www.phmsa.dot.gov/staticfiles/PHMSA/Pipeline/Intro\\_to\\_Pipeline/](http://www.phmsa.dot.gov/staticfiles/PHMSA/Pipeline/Intro_to_Pipeline/) (accessed June 28, 2010).
- A town border station is “a location at which gas changes ownership from one party to another (usually from a transmission operator to a distribution operator), neither of which is the ultimate consumer of the gas. A town border station is also referred to as a city gate station.”
- <sup>lxxxiii</sup> Hutchinson Utilities Commission Minutes, June 14, 1972.
- <sup>lxxxiv</sup> “Electric, gas rates up 10.6 percent April 1,” *Hutchinson Leader*, March 16, 1973, vol. 93, nu. 22, sec. A, pages 1 and 2. Similar information can be found in a letter addressed to the Mayor, by Steve Wacker, March 13, 1973.
- <sup>lxxxv</sup> “Utilities head asks residents to conserve on use of heat, lights,” *Hutchinson Leader*, January 12, 1973, vol. 93, nu. 14, sec. A, page 1.
- <sup>lxxxvi</sup> “Electric plant reaches record in production,” *Hutchinson Leader*, August 31, 1973, vol. 93, nu. 70, sec. A, pages 1 and 10.
- <sup>lxxxvii</sup> Wikipedia, “1973 Oil Crisis,” [http://en.wikipedia.org/wiki/1973\\_oil\\_crisis#Arab\\_oil\\_embargo](http://en.wikipedia.org/wiki/1973_oil_crisis#Arab_oil_embargo) (accessed June 30, 2010). OAPEC consisted of the Arab members of OPEC plus the countries of Egypt, Syria, and Tunisia.
- <sup>lxxxix</sup> “Hutchinson dims for energy shortage,” *Hutchinson Leader*, November 28, 1973, vol. 93, nu. 95, sec. A, pages 1 and 4.
- <sup>xc</sup> “Gas purchase agreement okay’d (*sic*) fee changes read by City Council,” *Hutchinson Leader*, vol. 95, nu. 34, sec. A, pages 1 and 2.
- <sup>xci</sup> “Hutchinson Utilities buys industrial land, building,” *Hutchinson Leader*, vol. 94, nu. 35, sec. B, pages 1 and 6.
- <sup>xcii</sup> Butch Wentworth, interview by Johanna Hanneman, Hutchinson, July 28, 2010.
- <sup>xciii</sup> Randy Blake, “Re: Substations,” personal e-mail message, August 2, 2009.
- <sup>xciv</sup> Associated Consultants Engineers, Inc, “1987 Report on the Hutchinson Electrical Utility’s Facilities,” (1987), page 11.
- <sup>xcv</sup> Hutchinson Utilities Commission Minutes, Planning Meeting, November 5, 1975.

- <sup>xcvi</sup> "Utilities expansion underway," *Hutchinson Leader*, September 10, 1976, vol. 96, nu. 73, sec. A, pages 1 and 2.
- <sup>xcvii</sup> United Power Association letter, 1975.
- <sup>xcviii</sup> "Utilities expansion underway," *Hutchinson Leader*, September 10, 1976, vol. 96, nu. 73, sec. A, pages 1 and 2.
- <sup>xcix</sup> Hutchinson Utilities Commission Minutes, June 6, 1977.
- <sup>c</sup> Hutchinson Utilities Commission Minutes, November 9, 1977.
- <sup>ci</sup> Hutchinson Utilities Commission Minutes, December 12, 1977.
- <sup>cii</sup> Hutchinson Utilities Commission Minutes, January 9, 1978.
- <sup>ciii</sup> Hutchinson Utilities Commission Minutes, October 16, 1978.
- <sup>civ</sup> "City regroups after power crisis," *Hutchinson Leader*, January 12, 1979, vol. 99, nu. 4, sec. A and B, pages 1,2, and 4.
- <sup>cv</sup> "City regroups after power crisis," *Hutchinson Leader*.
- <sup>cvi</sup> United Power Association, "Hutchinson Utilities fire," *United Power News*, March 1979, page 11.
- <sup>cvi</sup> "City regroups after power crisis," *Hutchinson Leader*.
- <sup>cviii</sup> "Utilities replacement equipment from fire ordered for \$243,000," *Hutchinson Leader*, January 31, 1979, vol. 99, nu. 9, sec. A, pages 1 and 2.
- <sup>cix</sup> United Power Association, "Hutchinson Utilities fire".
- <sup>cx</sup> "And turbine is down..Blackout follows injuries," *Hutchinson Leader*, February 7, 1979, vol. 99, nu. 11, sec. A, pages 1 and 2.
- <sup>cx</sup> Hutchinson Utilities Commission Minutes, February 12, 1979.
- <sup>cxii</sup> "Council gets verbal reply to letter to commission," *Hutchinson Leader*.
- <sup>cxiii</sup> Hutchinson Utilities Commission Minutes, January 11, 1979.
- <sup>cxiv</sup> Hutchinson Utilities Commission Minutes, Special Meeting, January 12, 1979.
- <sup>cxv</sup> Hutchinson Utilities Commission Minutes, April 16, 1979.
- <sup>cxvi</sup> Curtiss-Wright letter to Hutchinson Utilities Commission, April 6, 1979.
- <sup>cxvii</sup> Lawrence Zelle, of the firm Robins, Davis and Lyons, letter addressed to the Utilities Commission, May 23, 1979.
- <sup>cxviii</sup> Hutchinson Utilities Commission Minutes, May 8, 1979.
- <sup>cxix</sup> Lawrence Zelle, May 23, 1979.
- <sup>cxix</sup> Lawrence Zelle, May 23, 1979.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, September 24, 1979.
- <sup>cxix</sup> Hutchinson Utilities Commission letter, September 27, 1979.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, Special Meeting. October 5, 1979.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, July 27, 1980.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, August 28, 1984.
- <sup>cxix</sup> McLean County, "Coal Creek Station" <http://www.visitmcleancounty.com/tourism/coalcreek.html> (accessed August 3, 2010).
- <sup>cxix</sup> United Power Association letter to Hutchinson Utilities Commission, August 7, 1981.
- <sup>cxix</sup> Interconnection and Interchange Agreement between Cooperative Power Association and the Hutchinson Utilities Commission, February 27, 1984.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, March 30, 1982.
- <sup>cxix</sup> Interconnection and Interchange Agreement between Cooperative Power Association and the Hutchinson Utilities Commission.
- <sup>cxix</sup> Energy Vortex, Dictionary, "Switching Station," [http://www.energyvortex.com/energydictionary/switching\\_station.html](http://www.energyvortex.com/energydictionary/switching_station.html) (accessed August 10, 2010).
- <sup>cxix</sup> ITA Connection Agreement No. 43 for the Hutchinson Point of Delivery, February 27, 1984.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, May 31, 1983.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, August 4, 1983.
- <sup>cxix</sup> "Gas, electric rates to decrease in 1985," *Hutchinson Leader*, December 13, 1984, vol. 104, nu. 100, sec. A, page 1.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, November 24, 1980.
- <sup>cxix</sup> Hutchinson Utilities Commission Minutes, June 25, 1985.

- <sup>cxviii</sup> American Public Power Association, "Demonstration of Energy-Efficient Developments" (2004-2010), <http://www.appanet.org/research/index.cfm?ItemNumber=17580I> (accessed June 20, 2009).
- <sup>cxvix</sup> Hutchinson Utilities Commission Minutes, September 9, 1986.
- <sup>cxl</sup> Butch Wentworth.
- <sup>cxli</sup> Recycled Energy Development, "The Language of Energy Recycling," <http://www.recycled-energy.com/main/glossary-of-energy-recycling#A> (accessed August 13, 2010).
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- <sup>cxliiv</sup> Hutchinson Utilities Commission Minutes, February 16, 1982.
- <sup>cxliv</sup> HydroPool letter by President Ivan Lewis Gold, addressed to the Hutchinson Utilities Commission, September 22, 1986.
- <sup>cxlvi</sup> "Surprise tornado touches down in Hutchinson," *Hutchinson Leader*, June 14, 1983, vol. 103, nu. 47, sec. A, pages 1 and 5.
- <sup>cxlvii</sup> "Officials commend city's response to tornado," *Hutchinson Leader*, June 23, 1983, vol. 103, nu. 50, sec. A, pages 1 and 3.
- <sup>cxlviii</sup> "Storm damage to Hutchinson totals \$1.3 million," *Hutchinson Leader*, June 16, 1983, vol. 103 nu. 48, sec. B, page 1.
- <sup>cxlix</sup> "Local utilities follow own weather rules," *Hutchinson Leader*, October 24, 1985, vol. 105, nu. 86, sec. A, page 1.
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- <sup>clii</sup> Andrej Juris, "Development of Natural Gas and Pipeline Capacity Markets in the United States," *The World Bank* (March 1998) [www-wds.worldbank.org](http://www-wds.worldbank.org) (accessed July 27, 2009).
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- <sup>clv</sup> Hutchinson Utilities Commission Minutes, April 21, 1986.
- <sup>clvi</sup> Ivan Larson.
- <sup>clvii</sup> Associated Consultants, Inc., "Feasibility of the Hutchinson Municipal Electric Utility Entering into United Power Association Integrated Transmission Agreement," (Minneapolis, Minnesota, December 1985), page 2.
- <sup>clviii</sup> "Natural gas prices expected to decline," *Hutchinson Leader*.
- <sup>clix</sup> Associated Consultants, Inc., page 2.
- <sup>clx</sup> Hutchinson Utilities Commission Minutes, November 24, 1986.
- <sup>clxi</sup> "Cost-saving electrical pact under discussion," *Hutchinson Leader*, October 2, 1986.
- <sup>clxii</sup> "City Council grants Utilities authority to work out agreement," *Hutchinson Leader*, October 30, 1986, sec. A, page 3.
- <sup>clxiii</sup> "Utilities Commission hears feasibility report on power project," *Hutchinson Leader*, November 27, 1986, sec. A, page 2.
- <sup>clxiv</sup> "Nelsen recruited to gain approval of Utilities pact," *Hutchinson Leader*, March 19, 1987, vol. 107, nu. 22, sec. A, page 3.
- <sup>clxv</sup> "Nelsen's efforts pay off for Utilities agreement," *Hutchinson Leader*.
- <sup>clxvi</sup> "City voters to cast ballots Thursday on new Charter," *Hutchinson Leader*, September 15, 1987, sec. A, page 3.
- <sup>clxvii</sup> William Scherer, "Questions charter, not the commission," *Hutchinson Leader*, October 20, 1987.
- <sup>clxviii</sup> Hutchinson Utilities Commission, "History," (Hutchinson, 2008) [www.hutchinsonutilities.com/aboutus.html](http://www.hutchinsonutilities.com/aboutus.html) (accessed August 26, 2010).
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- <sup>clxx</sup> Hutchinson Utilities Commission Minutes, August 29, 1988.

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- clxxv Clarence Kadrmas, "Amendment #4 to the ITA Supplement," December 30, 1988.
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- clxxxv "Utilities chairman redirects energies," *Hutchinson Leader*, September 3, 1992, vol. 112, nu. 71, sec. A, pages 1 and 5.
- clxxxvi "Power to Spare: New utility plant to be shown off this weekend," *Hutchinson Leader*, April 18, 1995.
- clxxxvii Advertisement for bids for furnishing a Gas Turbine Generating Set for the Hutchinson Utilities Commission. Project No. 91475, 1991.
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- clxxxix "Company honors Utilities," *Hutchinson Leader*, December 5, 1991, vol. 111, nu. 98, page 4.
- cx "Vandals cut off gas service throughout city: Utilities staff restores service despite problems," *Hutchinson Leader*, October 27, 1992, vol. 112, nu. 86, sec. A, pages 1 and 7.
- cxci "Investigation continues in gas valve vandalism," *Hutchinson Leader*, November 10, 1992, vol. 112, nu. 90, sec. A, page 1.
- cxcii "Investigation continues in gas valve vandalism," *Hutchinson Leader*.
- cxciii "Three arrested in 1992 gas valve shut off," *Hutchinson Leader*, August 24, 1993, vol. 113, nu. 67, sec. A, pages 1 and 3.
- cxniv Ivan Larson.
- cxcv Minnesota State Statute, 216B.37.
- cx cvi An Agreement in principle between McLeod Cooperative Power Association and Hutchinson Utilities Commission of the City of Hutchinson, March 11, 1974.
- cx cvii Arnold, Anderson & Dove letter to Hutchinson Utilities Commission, May 9, 1997.
- cx cviii Maun & Simon, PLC "Complaint of McLeod Cooperative Power Association against Hutchinson Utilities Commission," May 10, 1995.
- cx cxix "Closing in on power agreement; Hutchinson Utilities, McLeod Co-op Power seek resolution on service territory," *Hutchinson Leader*, August 7, 1997.
- cc Arnold, Anderson & Dove, "Agreement between the McLeod Cooperative Power Association and the Hutchinson Utilities Commission," May 19, 1997.
- cci Minnesota State Statute, 216B.40.
- ccii Butch Wentworth.
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- cciv Arnold, Anderson & Dove.
- ccv "Closing in on power agreement; Hutchinson Utilities, McLeod Co-op Power seek resolution on service territory," *Hutchinson Leader*.
- ccvi Hutchinson Utilities Commission Minutes, September 2, 1997.

- ccvii Butch Wentworth.
- ccviii Hutchinson Utilities Commission Minutes, July 27, 1992.
- ccix Hutchinson Utilities Commission Minutes, November 25, 1996.
- ccx "Hutchinson Utilities considers grants for energy conservation: requests outstripped money in 1994," *Hutchinson Leader*, January 10, 1995, vol. 115, nu. 3, sec. A, page 1.
- ccxi Hutchinson Utilities Commission Minutes, January 30, 1995.
- ccxii Butch Wentworth, "Power Production Department Year in Review Report," 1994.
- ccxiii Butch Wentworth.
- ccxiv "Power to Spare: New utility plant to be shown off this weekend," *Hutchinson Leader*, April 18, 1995.
- ccxv Power Production Department Report, Year in Review, 1995.
- ccxvi "Power for sale: Utilities' board looking to sell excess energy," *Hutchinson Leader*, June 1, 1995, vol. 115, nu. 44, sec. A, pages 1 and 2.
- ccxvii "Power play not likely to impact Utilities," *Hutchinson Leader*, May 3, 1994, vol. 114, nu. 35, sec. A, page 1.
- ccxviii "Power to Spare: New utility plant to be shown off this weekend," *Hutchinson Leader*.
- ccxix Hutchinson Utilities Commission Minutes, October 31, 1994.
- ccxx Hutchinson Utilities Commission Minutes, October 30, 1995.
- ccxxi Hutchinson Utilities Commission Minutes, February 24, 1997.
- ccxxii Puget Sound Energy, "Strengthening Jefferson County's Electric Service Reliability: Chimacum Substation Fact Sheet," February 2007, <http://www.pse.com/SiteCollectionDocuments/neighborhoodFactSheets/Chimacum.pdf> (accessed June 24, 2010).
- Before power can reach customers' homes and businesses, the high-voltage needs to be transformed to a lower-voltage; the substation serves this purpose. Once the transformation has occurred at the substation, the power is carried over lower-voltage distribution lines, also known as feeders, to homes and businesses. Another reduction in power takes place through a transformer, which transmits the useable power to meters, which are finally transported to electrical outlets in customers' residences and businesses.
- ccxxiii Randy Blake, interview by Johanna Hanneman, July 15, 2009.
- ccxxiv "Explosion damages utility plant; insurance company investigating accident that could cost \$9 million," *Hutchinson Leader*, September 1, 1998.
- ccxxv "Work to continue on Utilities' generator replacement," *Hutchinson Leader*, December 14, 1999.
- ccxxvi "Heat wave causes record power usage," *Hutchinson Leader*, August 3, 1999.
- ccxxvii The Free Dictionary, "Y2K Compliant," <http://www.thefreedictionary.com/Y2K+compliant> (accessed August 13, 2010).
- ccxxviii Memorandum from the Hutchinson City Attorney, "Hutchinson Emergency Services Plan," May 25, 1999.
- ccxxix Hutchinson Utilities Commission Minutes, October 1, 1999.
- ccxxx American Public Power Association, "It's Your Future...Lead It: Report of the APPA Task Force on Public Power in the 21<sup>st</sup> Century," June 2002, pages 18 to 21.
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